

Attention: Mr Paul Hickey
Managing Director
Regulators' Alliance for Progressing Infrastructure Development
Ofwat
City Centre Tower
7 Hill Street
Birmingham
B5 4UA

14 November 2022

River Severn to River Thames Transfer (STT) Strategic resource option: Gate 2 submission

Dear Paul,

We have pleasure in submitting the gate two report for the River Severn to River Thames Transfer strategic regional resource option. We also attach a copy of our STT joint board assurance statement. The companies have worked diligently and efficiently together through the gate two stage and we very much hope the submission demonstrates this and meets your requirements.

We look forward to receiving your comments in anticipation that the STT scheme will progress forward into gate three.

Yours sincerely,

Steve Mogford
Chief Executive Officer
United Utilities

Liv Garfield
Chief Executive Officer
Severn Trent Water

Sarah Bentley
Chief Executive Officer
Thames Water

Gate 2: Detailed feasibility, concept design and multi-solution decision making

Severn to Thames Transfer Strategic Resource Option Joint Board Assurance Statement

This joint board assurance statement is provided by the three Severn to Thames Transfer partners; United Utilities, Severn Trent Water and Thames Water. The three companies have worked effectively and collaboratively on the gate two solution development. In support of this statement the three companies have undertaken both joint and individual company assurance and due diligence.

Each of the three boards are satisfied that the data and approaches used to develop the concept design and decision-making information included within the gate two submission:

- meets the requirements set out in Ofwat's Final Determination, and subsequent additional feedback from Ofwat;
- have been subject to sufficient processes and internal systems of control to ensure that the information on design, costs and benefits contained in this submission are reliable;
- have been appropriately assured to give our stakeholders, including customers, trust and confidence in this gate two submission; and
- have appropriately considered the feedback and opinion of independent external assurance partners.

The United Utilities and Severn Trent Water Boards both confirm that they understand their role in this submission as suppliers of the water. Thames Water confirms that they understand their role in this submission as a recipient of the water.

The Boards confirm, subject to any material circumstances or issues noted, that they:

- support the recommendation for the solution progression made in this submission and the recommendations for which options with the solution should be progressed;
- are satisfied that progress on the solution is commensurate with the solution being "construction-ready" for 2025-2030, should it be required.
- are satisfied that the work carried out to date is of sufficient scope, detail and quality as would be expected of a large infrastructure scheme of this nature at this stage.
- are satisfied that expenditure has been incurred on activities that are appropriate for gate two and is efficient.

On Behalf of:	Name and position:	Date:	Signature:
United Utilities	Chief Executive Officer Steve Mogford	11 th November 2022	
Severn Trent Water	Chief Executive Officer Liv Garfield	11 th November 2022	
Thames Water	Chief Executive Officer Sarah Bentley	11 th November 2022	

Board Assurance

The following table provides details of the main factors the Boards have taken into account in support of this joint Board Assurance Statement.

Statements	Considerations
<p>It supports the recommendations for solution progression made in this submission and the recommendations for which options with the solution should be progressed.</p>	<p>The recommendations and methodology regarding scheme progress for the solution have been agreed by the scheme partners and discussed with RAPID.</p> <p>The Executive Programme Board and Board reviewed and discussed the conclusions and approved the recommendations for the solution.</p> <p>Independent external assurance was completed on behalf of the SRO with findings reported to the Board.</p>
<p>It is satisfied that progress on solution is commensurate with the solution being "construction-ready" for 2025-2030, should it be required</p>	<p>The Executive Programme Board reviewed the project plan and the sources of data used to carry out the assessment</p> <p>The project plan showing when the solution will be construction ready is in place and has been reported to the Board</p> <p>Independent external assurance was completed on behalf of the SRO with findings reported to the Board.</p>
<p>It is satisfied that the work carried out to date is of sufficient scope, detail and quality as would be expected of a large infrastructure scheme of this nature at this stage.</p>	<p>Technical teams drafted Concept Design Reports and the key findings which were reviewed and approved by the Executive Programme Board</p> <p>Peer review of documents focused on scope, detail and quality was completed with findings reported to the Executive Programme Board</p> <p>Independent external assurance was completed on behalf of the SRO with findings reported to the Board.</p>
<p>The Board is satisfied that expenditure has been incurred on activities that are appropriate for gate two and is efficient.</p>	<p>A review on activity expenditure has been shared and reviewed at Executive Programme Board with key findings reported to the Board.</p> <p>A separate document providing evidence of efficient cost expenditure was drafted and approved by finance teams and reported to the Board.</p> <p>Independent external assurance was completed on behalf of the SRO with findings reported to the Board.</p>